

Monday 30 September

**Location:** London: Arup, 8 Fitzroy Street, London, W1T 4BJ

8:30	Delegate arrival and Registration
8:50	<b>Welcome: Phil Davies, Chair, Australian British Infrastructure Catalyst</b>
8:55	<b>Welcome from the Australian High Commission</b>
9:00	<b>UK Government Address: Resetting how Infrastructure is Delivered</b>
	<b>The New Strategy for National Infrastructure Projects</b> <ul style="list-style-type: none"><li>▪ Update on the NIC's National infrastructure Assessment and Progress Review</li><li>▪ Tackling inertia in construction productivity and cost-effective project delivery</li><li>▪ The new housing directorate</li></ul>
9:30	<b>Keynotes followed by a Panel Discussion</b> <ul style="list-style-type: none"><li>▪ <b>James Heath</b>, CEO, National Infrastructure Commission</li><li>▪ <b>Jessica Hall</b>, Deputy Secretary Infrastructure, Australian Department of Infrastructure, Transport, Regional Development, Communications and the Arts</li></ul>
10:30	<b>Morning Tea</b>
	<b>Unpacking the Infrastructure Reset</b> <ul style="list-style-type: none"><li>▪ Set the scene for this week's ABIC programme</li><li>▪ What have we learned and where are we in our sectors evolution?</li><li>▪ Identify areas for Govt to Govt and Govt to private sector collaboration</li></ul>
11:00	<b>Keynotes followed by a Panel Discussion</b> <ul style="list-style-type: none"><li>▪ <b>Bridget Rosewell CBE</b>, Chair, M6 Toll Company; Non-Executive Director, UK Infrastructure Bank and Northumbria Water</li><li>▪ <b>Andy Green CBE</b>, Commissioner, National Infrastructure Commission</li></ul>
12:00	<b>Growing London through Business, Infrastructure and Jobs</b> <ul style="list-style-type: none"><li>▪ Economic development in practise</li><li>▪ The plans for London</li></ul> <b>Keynote Followed by Q&amp;A: Howard Dawber</b> , Deputy Mayor, Business and Growth
12:30	<b>Lunch</b>
13:30	<b>The Great Train Ride Updates</b> <ul style="list-style-type: none"><li>▪ Sydney Metro</li><li>▪ HS2</li><li>▪ High Speed Rail in Australia</li></ul> <b>Keynotes:</b> <ul style="list-style-type: none"><li>▪ <b>Mark Wild</b>, CEO, HS2</li><li>▪ <b>Tim Parker</b>, CEO, High Speed Rail Authority (Australia)</li></ul>
14:10	<b>Leading with Stronger Economic Development Narrative</b> <ul style="list-style-type: none"><li>▪ Learnings from HS2 for Sydney to Newcastle High Speed Rail</li></ul>

	<ul style="list-style-type: none"> <li>How to strengthen the economic development, social value and sustainability narratives</li> </ul> <p><b>Panel Discussion:</b></p> <ul style="list-style-type: none"> <li><b>Toby Robinson</b>, Assistant Secretary, Australian Department of Infrastructure, Transport, Regional Development, Communications and the Arts</li> <li><b>Laura Shoaf CBE</b>, CEO, West Midlands Combined Authority</li> <li><b>David Hughes</b>, CEO, East West Rail</li> <li><b>Ellie Evans</b>, Partner, Volterra Partners</li> </ul>
14:50	<b>Afternoon Tea</b>
15:15	<p><b>Finding Productivity through Transport Infrastructure</b></p> <ul style="list-style-type: none"> <li>Outcomes from HS2 and Euston urban developments</li> <li>Learnings from mega projects re productivity stagnation and cost overruns</li> <li>Setting new standards for asset management and systems integration</li> <li>How can Sydney Metro/Bradfield be game changing for Australia?</li> </ul> <p><b>Keynotes followed by a Panel Discussion</b></p> <ul style="list-style-type: none"> <li><b>Claire Mann</b>, Chief Operating Officer, Transport for London</li> <li><b>Adam Boughton</b>, Regional Director Australia, Network Rail Consulting</li> </ul> <p><b>Panel Discussion joined by</b></p> <ul style="list-style-type: none"> <li><b>Bridget Rosewell CBE</b>, Chair, M6 Toll Company; Non-Executive Director, UK Infrastructure Bank and Northumbria Water</li> </ul>
16:15	<p><b>Leveraging transport investment to lift sustainable urban outcomes</b></p> <ul style="list-style-type: none"> <li>Sustainability, urban and amenity outcomes achieved from investing in the Elizabeth Line</li> <li>Brisbane 2032 ambitions: a SE QLD transport revolution and unlock regional connectivity</li> <li>Leveraging transport spines for long term settlement planning</li> </ul> <p><b>Keynotes followed by a Panel Discussion</b></p> <ul style="list-style-type: none"> <li><b>Howard Smith OBE</b>, Director, Elizabeth Line, Transport for London</li> <li><b>Rosanna Lawes</b>, Executive Director, Development, London Legacy Development Corporation</li> <li><b>Arup</b> representative</li> </ul>
17:15	<b>Close at Arup</b>
18:00 – 20:00	<b>Welcome Reception at the Australian High Commission</b>

8:15	Delegate arrival
8:30	<b>Welcome from the ABCC</b>
8:35	<p><b>The New Town Strategy</b></p> <ul style="list-style-type: none"> <li>▪ Policy imperatives and plans for four New UK Towns and 1.5 million homes with private sector support</li> <li>▪ Bradfield: Australia's newest city</li> <li>▪ Building industrial hubs and making new towns liveable</li> </ul> <p><b>Keynotes followed by a Panel Discussion</b></p> <ul style="list-style-type: none"> <li>▪ <b>Joanna Averley</b>, Chief Planner, UK Department of Levelling Up Housing &amp; Communities</li> <li>▪ <b>Bill Parasiris</b>, Vice-President Operations and Commercial, Western Sydney University</li> </ul>
9:30	<p><b>Through younger eyes - the Role of the City in the 22nd Century</b></p> <ul style="list-style-type: none"> <li>▪ The London offering – what works and what doesn't for young</li> <li>▪ Rating transport: on energy transition, connectivity and levelling up</li> <li>▪ Finding traction for young ideas (consultation)</li> </ul> <p><b>Panel Discussion moderated by Nicola Mathers</b>, CEO, Future of London</p> <p><b>Speakers from Transport for London Youth Panel and Future of London Emerging Talent programme</b></p>
10:00	<b>Morning Tea</b>
10:30	<p><b>Housing Crisis - Meeting the demand for Dwellings and Sustainability</b></p> <ul style="list-style-type: none"> <li>▪ How to accelerate delivery and maintain high standards</li> <li>▪ TODs in Australia <ul style="list-style-type: none"> <li>- Building on transport and utility connectivity</li> <li>- Boosting social and affordable housing</li> <li>- Building more sustainably</li> </ul> </li> </ul> <p><b>Keynotes followed by a Panel Discussion</b></p> <ul style="list-style-type: none"> <li>▪ <b>Phil Helberg</b>, CEO, Infrastructure WA</li> <li>▪ <b>Tom Mackellar</b>, CEO Development, Lendlease</li> <li>▪ <b>Graeme Craig</b>, CEO, Places for London (TfL)</li> <li>▪ <b>Nicholas Boys Smith MBE</b>, Founder &amp; Chairman, Create Streets</li> </ul> <p><b>Panel Discussion joined by Joanna Averley</b>, Chief Planner, UK Department of Levelling Up Housing &amp; Communities</p>
11:45	<p><b>Modern Methods of Construction &amp; Working</b></p> <ul style="list-style-type: none"> <li>▪ Revolution in supply chain and process</li> <li>▪ What is holding us back?</li> <li>▪ Improving emissions, diversity, digitalisation, cost and safety</li> </ul> <p><b>Keynotes followed by a Panel Discussion</b></p> <ul style="list-style-type: none"> <li>▪ <b>Mark Farmer</b>, Founder &amp; CEO, Cast Consultancy</li> <li>▪ <b>Paul McNerney</b>, Executive Director, Laing O'Rourke</li> </ul>

	<b>Panel Discussion joined by Ivan Harbour</b> , Senior Director, RSHP
12:45	<b>Lunch</b>
13:45	<p><b>Shifting Jobs and Skills Demand</b></p> <ul style="list-style-type: none"> <li>▪ Skills for a modern manufacturing environment</li> <li>▪ How does the workforce need to evolve?</li> <li>▪ Rating universities and VET sectors</li> <li>▪ How can industry play a greater role?</li> </ul> <p><b>Keynotes followed by a Panel Discussion</b></p> <ul style="list-style-type: none"> <li>▪ <b>Mark Southgate</b>, CEO, Ministry of Building Innovation and Education (MOBIE); Director, Offsite Alliance</li> <li>▪ TBC</li> </ul> <p><b>Panel Discussion joined by</b></p> <ul style="list-style-type: none"> <li>▪ <b>Bill Parasiris</b>, Vice-President Operations and Commercial, Western Sydney University</li> </ul>
14:45	<p><b>Contracting and Procurement Models</b></p> <ul style="list-style-type: none"> <li>▪ How is the application of standard forms of contracts in UK and Australia</li> <li>▪ Driving out cost and complexity; room for innovation</li> <li>▪ Effect of MMC on contract approaches</li> </ul> <p><b>Keynotes followed by a Panel Discussion</b></p> <ul style="list-style-type: none"> <li>▪ <b>Dr Janet Young</b>, Director General &amp; Secretary, Institution of Civil Engineers</li> <li>▪ <b>Simon Chatwin</b>, Commercial Director, Laing O'Rourke</li> </ul> <p><b>Panel Discussion joined by</b></p> <ul style="list-style-type: none"> <li>▪ <b>Phil Helberg</b>, CEO, Infrastructure WA</li> <li>▪ <b>Professor Campbell Middleton</b>, Professor of Construction Engineering; Director, Laing O'Rourke's Centre for Construction Engineering and Technology, Cambridge University</li> </ul>
15:45	<b>Afternoon Tea</b>
16:00	<p><b>Private Sector Investment</b></p> <ul style="list-style-type: none"> <li>▪ Investor insights on the changing landscape</li> <li>▪ What should the priorities be for governments and the infrastructure supply chain</li> <li>▪ Australian interest in UK assets</li> <li>▪ PPPs and other solutions</li> </ul> <p><b>Panel Discussion moderated by Ticky Fullerton</b>, CEO, Australian British Chamber of Commerce</p> <ul style="list-style-type: none"> <li>▪ <b>Dale Connor</b>, Chief Operating Officer and Chief Executive Officer, Construction, Lendlease</li> <li>▪ <b>Damien Webb</b>, Deputy Chief Investment Officer, Aware Super</li> <li>▪ <b>Gregg McClymont</b>, Executive Director - Public Affairs Europe, IFM Investors</li> <li>▪ <b>Angus Whiteley</b>, CEO, Stafford Capital</li> </ul>
17:00	<b>Close at A&amp;O Shearman</b>
17:15	<b>Travel to Battersea Power Station for Site Visit</b>

17:45	<b>Site Visit of Battersea Power Station led by Arup</b>
19:00 – 22:30	<b>Catalyst Dinner at Battersea Power Station (Control Room A) with Sir David Higgins, Chair, United Utilities Group &amp; Former CEO London 2012 Olympics Delivery Authority</b> <b>Sponsored by Arup</b>

Wednesday 2 October

**Location:** Laing O'Rourke Centre of Excellence for Modern Construction, Worksop

9:06	<b>Travel from London to Worksop</b> <i>London Kings Cross to Retford on the 9.06am London North Eastern Railway train</i> - Meet at Kings Cross station at 8:45  <i>The ABCC has organised a group rail ticket for the delegates confirmed to attend this day. A coach is then arranged to meet the group at Retford station to Worksop. The coach will then take the group to Manchester at the end of day.</i>
11:00	<b>Visit: Laing O'Rourke Centre of Excellence for Modern Construction in Worksop</b> <ul style="list-style-type: none"><li>▪ MMC in the UK and in-person introduction to the process</li><li>▪ What does it take to be a pioneer in MMC?</li></ul>
12:30	<b>The Role of the Mayor in National Infrastructure Planning and Delivery</b> <b>Keynote: Nuatali Nelmes</b> , Lord Mayor of Newcastle
13:00	<b>Lunch</b>
13:45	<b>Facility Tour</b>
14:45	<b>Research driving productivity, efficiency and resilience</b> <ul style="list-style-type: none"><li>▪ AI, data and the opportunities for the built environment</li><li>▪ The evolution in materials - light weight substitution</li><li>▪ Whole of life design</li></ul> <b>Keynotes followed by a Panel Discussion</b> <ul style="list-style-type: none"><li>▪ <b>Professor Campbell Middleton</b>, Professor of Construction Engineering; Director, Laing O'Rourke's Centre for Construction Engineering and Technology, Cambridge University</li><li>▪ <b>Professor Mathew Aitchison</b>, CEO, Building 4.0 CRC</li></ul>
15:30	<b>Decarbonising Transport</b> <ul style="list-style-type: none"><li>▪ Role of Governments, regulators and investors</li><li>▪ Pathways and timelines</li><li>▪ Enabling infrastructure and the digital customer</li><li>▪ Fast track to Public Transport Electrification</li><li>▪ Transitioning Last Mile Delivery</li></ul> <b>Keynotes followed by a Panel Discussion</b> <ul style="list-style-type: none"><li>▪ <b>Leon Daniels OBE</b>, President, UK Chartered Institute of Logistics and Transport</li><li>▪ <b>Vernon Everitt</b>, Transport Commissioner, Greater Manchester</li><li>▪ <b>Emma Bayliss-Chan</b>, Senior Manager – Environment &amp; Climate Strategy</li></ul>
16:15	<b>GMCA Youth Panel followed by Wrap up</b> <ul style="list-style-type: none"><li>▪ Levelling up on housing and connections</li><li>▪ Future transport asks</li></ul>
17:00	Travel to Manchester by coach
19:00	<b>Night off in Manchester</b>

Thursday 3 October

**Locations:** Manchester: PwC, 1 Hardman Square, Manchester M3 3EB

**Optional Site Visit:** The University of Sheffield Advanced Manufacturing Research Centre – Factory 2050

8:00	Delegate arrival at PwC
8:30	<b>Mayoral Address: Delivering for the North</b>
9:30	<b>Closing the Capital and Regional City Divide</b> <ul style="list-style-type: none"><li>▪ HS2 money repurposed for the North</li><li>▪ Northern Powerhouse Rail: Liverpool to Manchester</li><li>▪ East West Rail: Oxford to Cambridge</li></ul> <b>Keynotes followed by a Panel Discussion</b> <ul style="list-style-type: none"><li>▪ <b>Henri Murison</b>, Chief Executive, Northern Powerhouse Partnership</li><li>▪ <b>David Hughes</b>, CEO, East West Rail</li><li>▪ <b>Vernon Everitt</b>, Transport Commissioner, Greater Manchester</li></ul>
10:30	<b>Morning Tea</b>
11:00	<b>Community buy-in and Social value</b> <ul style="list-style-type: none"><li>▪ Strategies to earn social license for big build</li><li>▪ Critical need for social infrastructure</li><li>▪ Delivering on the housing mix</li></ul> <b>Panel Discussion moderated by Kathy Jones</b> , Executive Chair & Co-Founder, ECF with: <ul style="list-style-type: none"><li>▪ <b>Lisa Taylor</b>, Executive Director, Future of London / Future of Greater Manchester and Director, Coherent Cities</li><li>▪ <b>Lara Newman</b>, CEO LocatEd</li><li>▪ <b>Anthony Manning</b>, former CEO of School Infrastructure NSW</li><li>▪ <b>Alexandra Notay</b></li></ul>
12:00	<b>The UK Infrastructure Bank – progress and ambitions</b> <b>Annie Ropar</b> , Chief Financial Officer, UK Infrastructure Bank
12:20	<b>Lunch</b>
13:00	<b>Travel by coach to optional site visit to Sheffield's AMRC</b>
14:30	<b>Visit: The University of Sheffield Advanced Manufacturing Research Centre – Factory 2050</b> <ul style="list-style-type: none"><li>▪ Briefing on the history and growth of the Sheffield AMRC</li><li>▪ The value of manufacturing excellence and outcomes for the UK</li><li>▪ Learnings for Bradfield in Western Sydney</li></ul>
17:30	<b>Catalyst Close</b> <i>At the end of the visit, a coach will take the group to Sheffield train station – 6pm is the approx time of arrival. The ABCC has not organised onwards travel from the station, as delegates will be travelling to different</i>

*locations. We ask delegates to please organise your own onwards travel. The ABCC is happy to assist with planning your onwards travel if required.*

*For those who would like to join, there will be a short farewell drink at a venue near the station – further details to be shared closer to the time.*